

# THE SECTOR

VOL 20 ISSUE 3

EASTERN AIR DEFENSE SECTOR

JUNE-SEPTEMBER 2014

---

RESPECT  
THIS HOUSE

## In this Issue

Commander's Commentary

SecAF Visits EADS

Huntress Warriors Sweep NGB C2 Awards

UTA Highlights

# Words to Live By: Respect and Sharpen

The path to greatness, as you've heard me say, lies in building on our strengths. Since taking command two months ago, I've witnessed examples of selfless dedication to this unit and our fellow Airmen. I've also seen examples of relentless commitment to doing our mission better.

These actions exemplify the two principles I described during my first commander's call: Respect this House and Sharpen the Sword. Living and working by these principles will ensure we're ready to defend this nation when next attacked.

## Respect This House

We learn this principle as children and it applies to all people. We learn it from our parents, siblings, teachers and coaches. "Respect this house" is about building and reinforcing a culture of dignity and respect for all. We take care of each other and hold ourselves – and each other – to high standards of behavior.

We "respect this house" through the tremendous outpouring of support for Staff Sgt. Nino Camuglia and his 17-year-old son Anthony, who recently had brain surgery and remains in a Syracuse hospital. In this house, we take care of each other, especially when bad things happen.

Living by this principle also protects the unit. Many failures, whether they involve judgment, ethics, safety, even incidents of harassment, occur because we stopped looking out for each other at some point. In many instances, problems start small and grow large because someone failed to take a stand at the appropriate time.

None of us are perfect and no one's judgment is infallible. When we respect this house enough to check each other's behavior, whether through a friendly "do you really

think that's a good idea," or a more direct "this stops now" discussion, we keep our peers and subordinates out of trouble and protect the organization.

I look forward to talking to you about Sexual Assault Prevention and Response (SAPR) during this month's



Col. Michael Norton

commanders call. SAPR is absolutely central to "respecting this house" because sexual assault is perhaps the ultimate violation of one's dignity. A culture of dignity and respect isn't just the absence of complaints. It's about actively and openly valuing each other as individuals and creating an environment where such disrespect becomes unthinkable.

## Sharpen the Sword

While "Respect this House" is a principle for all people, "Sharpen the Sword" applies exclusively to those of us who don the uniform of a great nation to secure the blessings of liberty for all. It's the mark of the professional warrior, who, after each battle, sharpens his sword in preparation for the one to come.

If we hope to be ready for the next

really bad day in America, we must always be our own worst critic. We must thoroughly reconstruct, analyze and debrief events in an open environment absent of blame or finger-pointing. The emphasis is on learning – making the sword sharper – and extracting lessons out of every experience.

This process institutionalizes what we've always done. Since 9-11, EADS has continually adapted and refined tactics, techniques and procedures based on its analysis of new threats or emerging technologies. The Mission Voice Platform (MVP), currently being installed, will be another example.

MVP is replacing a communications system we've used for more than a decade. It integrates multiple communications systems, including classified and unclassified networks, creating an ability to immediately improve situation awareness and the speed of communication. Making this advanced communications suite as effective as possible, however, requires sharpening the sword: developing, employing and refining specific communications standards, followed by reconstruction, critical analysis and more refinement.

## Congratulations

The National Guard Bureau announced the 2013 battle management command and control (C2) award winners in late August. EADS won four of the competition's five categories. Congratulations to Maj. Jennifer King, ABM of the Year; Master Sgt. Randall Wehrung, NCO of the Year; Staff Sgt. Thomas Silva, Airmen of the Year and to Alpha Flight, which won the ground-based C2 crew award. Thank you for your tremendous service. You make all of us better through your example.

## EADS Hosts Secretary of the Air Force and Rep. Hanna

by Tim Jones, EADS Public Affairs

EADS hosted Secretary of the Air Force Deborah James, Rep. Richard Hanna (NY-22) and several other distinguished visitors on Thursday, Aug. 14. Secretary James and Congressman Hanna toured the operations floor and were briefed by EADS personnel at each section. Master Sgt. Jim Mauthe, Staff Sgt. Nicholas Tharett, Master Sgt. Jeremiah Martinez, Maj. Joe Potestivo and Master Sgt. Tammy Weber made presentations to the Secretary on the ops floor and Lt. Col. Dave Bartczak, the Assistant Director of Operations, provided the briefing in the battle cab.

The EADS tour came at the end of the Secretary's visit to the Air Force Research Laboratory. Mr. George Duchak, the AFRL director, Dr. Richard Linderman, the AFRL Chief Scientist and Col. David Blanks, the AFRL commander, accompanied the Secretary to EADS, as did Dr. Mica Endsley, the Chief Scientist of the Air Force.

"Secretary James' visit was a tremendous success," EADS Commander Col. Michael Norton said. "On her way out, she made a point of telling me how impressed she was with the airmen here at EADS."

"It was a success, first and foremost, because of the commitment and professionalism that you bring to your mission every day, your commitment to 'sharpen the sword' as individuals and as a team. You can't fake that, and it came through loud and clear during the Secretary's visit. Kudos to everyone who was there."



**Deborah James**  
Secretary of the Air Force

### WE HAVE THE WATCH



*The World's Finest Air Defenders Welcome*  
**Rep. Richard Hanna (NY-22)**  
**Secretary of the Air Force Deborah Lee James**

# Remembering the Cost of Service

By Chief Master Sgt. Maureen Dooley, Support Superintendent

On Aug. 23, Sr. Master Sgt. Ed Rojo and I traveled to Orchard Park, N.Y., where we participated in the K.I.A. Memorial Road March. It was a 10-kilometer ruck march with 50 pounds through Chestnut Ridge Park. Its purpose was to honor those Armed Forces members who made the ultimate sacrifice in service to our country and raise food for several veterans-connected causes. Command Chief Master Sgt. Richard King, the New York ANG Command Chief, Master Sgt. Jessica King and Chief Master Sgt. Diane Manno and Chief Master Sgt. Russell Youngs, the Command Chiefs of the 106th Rescue Wing and 174th Attack Wings respectively, also participated.

The trail we marched was marked with signs bearing the names of service members who have died in combat since 9-11. Three of them -- Sgt. Michael A. Uvanni, Sgt. Christopher C. Simpson, Spc. Blair D. Thompson – were Rome natives who served in the U.S. Army.

I can't lie. There were times during the march that I wanted to take the ruck and boots off and call it quits. But then another sign would come into view and I would be ashamed that I even had the thought of quitting.

The men and women in whose memory we were marching had never quit. Every one of them had volunteered, gone to combat in a foreign land and died in the defense of their country, far from their loved ones. They were there to defend innocent lives and to try to provide freedoms we as Americans enjoy without thought. They had kept marching and so did I.

The march made me reflect on the Airman's Creed, particularly this section:

I am an American Airman, Guardian of Freedom and Justice, My Nation's Sword and Shield, It's Sentry and Avenger, I defend my Country with my Life....

As the ruck sack march drove home to me, these words are real. We at EADS have the duty and honor of defending our country on the home front. We are able each night to go home and reap the benefits of our duty, to be with those we love.

I ask all of you to think of those who are unable to return to their homes each night after duty. Thirteen years ago, 9-11 changed everything and it's still going on for those of us who defend the homeland and for our brothers and sisters who serve in Afghanistan and other spots overseas.

Keep their safety in your thoughts and do your best to keep the memory alive of those who have died in the service of our country.

In closing, I would like to thank you for all your efforts. I am amazed at what you have done and continue to do. I am very proud to be your Chief and the Senior Enlisted Leader of such dedicated and professional men and women.



*NY ANG Command Chief Master Sgt. Richard King, kneeling left, joined Sr. Master Sgt. Ed Rojo, Master Sgt. Jessica King and Chief Master Sergeants Maureen Dooley, Diane Manno and Russell Youngs for the KIA Memorial March in Orchard Park, N.Y.. Photo courtesy of Chief Master Sgt. Maureen Dooley.*

## New Commander Takes Charge at EADS

Col. Michael J. Norton became the commander of the Eastern Air Defense Sector on July 11 at an assumption of command ceremony at the Air Force Research Laboratory.

Norton assumed command before a crowd of 150 family, friends, fellow Air National Guard members. Several local officials, including Rome Mayor Joe Fusco, Oneida County Executive Anthony Picente, State Sen. Joe Griffo, and State Assemblymember Claudia Tenney, also attended. The ceremony was presided over by Lt. Gen. William H. Etter, Commander of Continental U.S. North American Aerospace Defense Region (CONR) – 1 Air Force (Air Forces Northern).

Norton graduated from Duke University in 1990, where he earned a B.A. in political science and was the Air Force ROTC Distinguished Graduate. An F-16 pilot, Col. Norton underwent his initial training at the Euro-NATO Joint Jet Pilot course at Sheppard Air Force Base, Texas. For the next 14 years, he served as a combat mission-ready pilot, mission commander and instructor. Norton has flown over 300 combat hours in support of Operations Iraqi Freedom, Allied Force, Southern Watch and Northern Watch. He also served as the operational planner for the air campaign that initiated Iraqi Freedom and in several staff positions.

Prior to assuming command at EADS, Norton was Chief, National Guard Bureau (NGB) International Affairs Division, Strategic Plans, Policy and International Affairs Directorate in Washington, D.C. Responsible for the development and management of National Guard security cooperation programs, including the State Partnership Program, he led cooperative efforts with partner nation military forces, interagency partners and non-governmental organizations at the federal, state and local levels.

Norton came to the International Affairs post after serving as Chief of the Programs Division in the Air National Guard Plans and Programs Directorate. In this capacity, he represented the Air National Guard in Air Force and Department of Defense strategic programming and planning.

Responsible for the annual preparation and defense of the \$50 billion Future Years Defense Program, Norton provided critical strategic and operational advice to Defense Department and Congressional decision-makers about Air National Guard capabilities and organizations.

A graduate of the Squadron Officer School, Air Command and Staff College and Air War College, Col. Norton holds a master's degree in international public policy from Johns Hopkins University's School of Advanced International Studies. His awards include the Meritorious Service Medal, Air Medal, National Defense Service Medal, Armed Forces Expeditionary Medal and the Global War on Terrorism Expeditionary Medal.



*Col. Michael J. Norton, right, receives the guidon from Lt. Gen. William H. Etter, Command, CONR-IAF (AFNORTH) on July 11. New York Air National Guard Command Chief Master Sgt. Richard King, center, also participated in the ceremony. Photo by Arnold Zumbrun.*

## Air National Guard Honor Guard Member of the Year Balances Work and Life

By Maj. Mary L. Harrington, Air National Guard Readiness Center Public Affairs

JOINT BASE ANDREWS, Md. – Setting the example is a way of life for Tech. Sgt. Amy Ough, the Air National Guard's (ANG) Honor Guard Member of the Year. Ough takes to heart her influence as a role model, and is deeply committed to her family, her community and her unit.

"I think it's important to show my children and the next generation that your gender, your age, your profession doesn't matter. You can excel at anything, if you put your mind to it." A mother of five in a blended family (ages six to 14), Ough is also a full-time member of the New York Air National Guard, assigned to the Eastern Air Defense Sector in Rome, N.Y.

"Life is a balancing act. I'm really good at keeping work-at-work and home-at-home," she said. "They both have their challenges, but when I walk into work, I'm Tech. Sgt. Ough and completely professional. When I'm home, I'm all 'Mom' and a dedicated wife."

Ough was chosen for the prestigious award in March and was recognized during an Aug. 7 ceremony at the Air National Guard Readiness Center, located at Joint Base Andrews in Maryland. She stood out because of her dedication, exceptional leadership and military bearing. She has volunteered countless hours at special events, funerals and military ceremonies as a member of the Honor Guard. She has also dedicated her time to numerous organizations, charities and special events including food drives, run-walks and school events.

A West Winfield, N.Y. resident, Ough worked as a waitress, as a retail customer service rep, and as a babysitter prior to joining the Air Force. "I knew I definitely didn't want to work three jobs the rest of my life," she said. "So I did some research, met with a variety of recruiters, and fell in love with the Air Force." After four-and-a-half years in the active component, Ough joined the Air National Guard.

"As a family, we are very active and we try to give back to the community. I think that's important," she said. "We also spend a lot of time outdoors together, doing everything from kayaking and fishing to bike riding and hunting." She also doesn't have cable television, which helps the family stay off the couch. "We recently purchased a home, and we haven't set-up cable yet," she said. "It's been really nice not having it. I honestly don't know if we'll get it back again."

The oldest child of four, Ough is very close to her father, her sister Rebecca and her brother Michael. "My youngest brother, Jordon, was killed in an underage drinking and driving accident. Unfortunately, he perished along with his friend. As hard as that was, we have definitely turned it into a positive life lesson for all of our children."

Ough's mother also died in a car accident, when Ough was only five years old. "My family has had many losses. Fortunately that has brought us closer together. I am very close to my mom's youngest sister, my Aunt Debbie. She is very much like a mother to me," she said. "She helped raise my kids and has always been there for me, throughout all of my life challenges."

In 2012, Ough was diagnosed with thyroid cancer and had a full thyroidectomy. "I had no voice for almost a year, because of damaged vocal cords. It was a life-changing event; I couldn't warn the kids if they were in danger, order coffee, or relay the most menial communication. It taught me that no matter what you go through in life—medically, physically and emotionally—there's always a way out of your problems. I stay strong, I'm positive and I'm pushing forward." The experience also taught her that "it's not always most important what you have to say, it's what others have to say, as well."

Ough graduated from the Community College of the Air Force with an associate's degree in air and space operations technology, and she has taken classes toward a bachelor's degree. She plans to stay in the military for at least five more years, to complete her twenty. "I'll stay as long as they let me," she said.



*Lt. Gen. Stanley E. Clarke III, Director of the Air National Guard (left) and Chief Master Sgt. James W. Hotaling, the Command Chief Master Sergeant of the ANG (far right) stand with the Outstanding Airmen of the Year on Aug. 7 during an All Call event at Joint Base Andrews, Maryland. EADS Tech. Sgt. Amy Ough was recognized as Honor Guard Member of the Year and is standing on the right next to CCM Hotaling. Other winners, from left to right, were: Sr. Airman Christian Goldsmith, Airman of the Year; Tech. Sgt. Doug Matthews, NCO of the Year; Master Sgt. Joseph G. Ashwood, Senior NCO of the Year; Master Sgt. Linda Schwartzlow, First Sergeant of the Year, and Master Sgt. David Coker, Honor Guard Program Manager of the Year. Photo by Master Sgt. Marvin R. Preston, Air National Guard Readiness Center.*

## Back to School: Review Safety Rules for Buses

Information courtesy of the National Safety Council ([www.nsc.org](http://www.nsc.org))

Most local schools are starting class this week and all drivers should take the time to reacquaint themselves with the safety rules involving school buses.

School buses are one of the safest forms of transportation on the road today. In fact, according to the National Highway Traffic Safety Administration, riding a bus to school is 13 times safer than riding in a passenger vehicle and 10 times safer than walking to school. The reality of school bus safety is that more children are hurt outside the bus than inside as passengers. Most of the children who lose their lives in bus-related crashes are pedestrians, four to seven years old, who are hit by the bus or by motorists illegally passing a stopped school bus. For this reason, it is necessary to know the proper laws and procedures for sharing the road safely with school buses.

- All 50 states have a law making it illegal to pass a school bus that is stopped to load or unload children.
- School buses use yellow flashing lights to alert motorists that they are preparing to stop to load or unload children. Red flashing lights and an extended stop sign arm signals to motorists that the bus is stopped and children are getting on or off the bus.
- All 50 states require that traffic in both directions stop on undivided roadways when students are entering or exiting a school bus.
- While state laws vary on what is required on a divided roadway, in all cases, traffic behind the school bus (traveling in the same direction) must stop.
- The area 10 feet around a school bus is where children are in the most danger of being hit. Stop your car far enough from the bus to allow children the necessary space to safely enter and exit the bus.
- Be alert. Children are unpredictable. Children walking to or from their bus are usually very comfortable with their surroundings. This makes them more likely to take risks, ignore hazards or fail to look both ways when crossing the street.
- Never pass a school bus on the right. It is illegal and could have tragic consequences.



*Most local school districts started class after Labor Day. All drivers should review traffic safety rules applying to school buses and pedestrians. Photo courtesy National Safety Council.*

### Sharing the road safely with child pedestrians

All drivers need to recognize the special safety needs of pedestrians, especially those that are children. Generally, pedestrians have the right-of-way at all intersections; however, regardless of the rules of the road or right-of-way, you as a driver are obligated to exercise great care and extreme caution to avoid striking pedestrians.

- Drivers should not block the crosswalk when stopped at a red light or waiting to make a turn. Do not stop with a portion of your vehicle over the crosswalk.
- In a school zone when a warning flasher or flashers are blinking, you must stop to yield the right-of-way to a pedestrian crossing the roadway within a marked crosswalk or at an intersection with no marked crosswalk.
- Always stop when directed to do so by a school patrol sign, school patrol officer or designated crossing guard.
- Children are the least predictable pedestrians and the most difficult to see. Take extra care to look out for children not only in school zones, but also in residential areas, playgrounds and parks.
- Don't honk your horn, rev your engine or do anything to rush or scare a pedestrian in front of your car, even if you have the legal right-of-way

## King, Wehrung and Silva Win NGB Battle Management C2 Awards

by Tim Jones, EADS Public Affairs

New York Air National Guardsmen from the Eastern Air Defense Sector won four of five categories in the recently completed National Guard Bureau battle management command and control competition.

Administered by NGB's operations directorate, the annual awards program evaluated Air National Guardsmen and crews from across the country on duty performance, mission contributions and operational achievements. EADS winners were:

- Maj. Jennifer King, Air Battle Manager of the Year.
- Master Sgt. Randall Wehrung, Noncommissioned Officer of the Year.
- Staff Sgt. Thomas Silva, Airman of the Year.
- Alpha Crew, Outstanding Ground-based Crew.

"Being selected as the best in the Air National Guard is a tremendous achievement and I congratulate Maj. King, Master Sgt. Wehrung, Staff Sgt. Silva and Alpha Crew," said Col. Michael J. Norton, EADS Commander. "Winning these awards is especially significant for an air defense sector, because it recognizes our Airmen's day-to-day operational and tactical excellence, which is essential to our nation's defense."

Alpha Crew was cited for its success in defending the airspace over the more than 1 million square miles of the eastern U.S. Noteworthy accomplishments included successfully responding to 640 unknown aircraft, flawlessly controlling more than 300 live-fly missions, and integrating E3 Sentry Airborne Warning and Control System (AWACS) aircraft into EADS continuous air picture.

King was recognized for integrating multiple data links into EADS air picture and her superb control of fighter aircraft and airborne tankers. King, a subject matter expert on JLENS, flew aboard E-3 aircraft in a live-fly exercise and played a key role in the standardization of procedures between the aircraft and EADS.

Wehrung, who served as the Noncommissioned Officer-in-Charge (NCOIC) of two sections simultaneously, singlehandedly revised more than 100 tactics, techniques and procedures, improving efficiency by an estimated 20 percent. An exceptional trainer, Wehrung developed 50 challenging, simulated threat scenarios, which were used to train 18 identification technicians.

The most junior Airman to be recognized, Silva completed his tracking technician qualification training 11 days after arriving at EADS from formal training. Silva also achieved a rare "exceptionally qualified" rating on his initial evaluation, the Sector's first in more than three years.

The four awards increase the number of national-level awards won by the Rome-based unit this year to nine. In March, King and Wehrung, along with Royal Canadian Air Force Capt. Angela Hudson, a member of EADS Canadian Detachment, won Continental North American Aerospace Defense Command Region (CONR)/1st Air Force annual awards. Hudson was subsequently named NORAD's outstanding company grade officer in May. Tech. Sgt. Amy Ough, a West Winfield resident, was selected as the Air National Guard's Honor Guard Member of the Year in March and received the award in August at a ceremony at Joint Base Andrews, Maryland.



Maj. Jennifer King



Master Sgt. Randall Wehrung



Staff Sgt. Thomas Silva

## Congratulations Corner

The Eastern Air Defense Sector congratulates the following personnel.

### Promotions

Jennifer King  
 Brian Freshwater  
 William Stickel  
 Robert Raymond  
 David Gambier  
 Aaron Alcorta

Major  
 Major  
 Master Sgt.  
 Staff Sgt.  
 Tech. Sgt.  
 Tech. Sgt.

### Hail and Farewell

EADS welcomes **Tech. Sgt. Noah Yousey, Lt. Cmdr. Gary Spier, Sr. Airman Jared Von Matt and Sr. Airman Brian Warner...**and bids a fond farewell to **Master Sgt. Shawn Salsman, Lt. Col. Ken Field, Lt. Col. Steve Watson and Mr. Don Judeikis.**

### And a special EADS welcome...

to **Alena Grace Gentile**, daughter of Sr. Airman Philip Gentile and his wife Alyssa, born June 14; to **Natalie Michelle Garner**, daughter of Staff Sgt. Jason Garner and his wife Brianne.

**and a special congratulations to...Theresa LaPuma**, daughter of Sheila Collea Tracy and step-daughter of Lt. Col. Kevin Tracy. LaPuma graduated magna cum laude from Syracuse University and has received a full scholarship to the University of Florida, where she will pursue a doctorate in psychology.



*Photo courtesy of Carissa Bishop*

## Bishop Guest Speaker at the Battle of Oriskany Commemoration

Lt. Col. Paul Bishop, EADS Chief of Operations Control and an Oriskany native, was a guest speaker at the Battle of Oriskany Commemoration on Aug. 6. Coordinated by National Park Service personnel from the Ft. Stanwix National Monument in Rome, the ceremony was held at the battlefield's State Historic Site.

EADS Honor Guard also participated. Composed of Master Sgt. Jeff Lamarche, Master Sgt. Tracy Blum, Staff Sgt. Chris Dutcher and retired Master Sgt. Della Pray, the Honor Guard presented the colors for the Pledge of Allegiance, which was recited by the Ft. Schuyler Society of the Children of the American Revolution.

# Sharpen



*Editorial cartoon by Steve Breen. Originally appeared in San Diego Union Tribune, Sept. 13, 2001.*

## THE SECTOR

Editorial Staff

Col. Michael J. Norton, Eastern Air Defense Sector Commander

Tim Jones, Community Relations Manager

Lt. Col. Leo Devine, Public Affairs Officer

Anne DeProspero, Review Staff

Donna Allamon, Review Staff

*The Sector is a funded Air Force newspaper and is an authorized publication for members of the U.S. military services. Contents of The Sector are not necessarily the official views of or endorsed by the U.S. Government, the Department of Defense, the Department of the Air Force or the Air National Guard.*

## September UTA Highlights

- CC Call & Award Presentation
- Sexual Assault and Prevention (SAPR) Training
- Active Shooter and CountIntel Ancillary Training
- Facilitated SAPR Sessions